## **DETACHMENTS**

The key mechanism for managing Supply Chains across geographies is the Detachment organization. A detachment is a group of people in one geographic location who take direction (priorities, accountability for results, etc.) from management in another location. A detachment is a group of Item Planning Teams (IPTs), Integrated Supplier Teams (ISTs) and a supporting Strategic Material Sourcing Group (SMSG). The functions of the IPTs, ISTs, and the SMSG within the detachments are identical to those of any IPT, IST, or SMSG. What differentiate a detachment from other groups of IPTs and ISTs are the items assigned to the IPTs and ISTs. In a detachment, the assigned items belong to a supply chain that is the primary responsibility of another geographic location, the parent supply chain. For example, items assigned to the Aviation supply chain but supported in Columbus or Philadelphia will be managed in an Aviation detachment in Columbus or Philadelphia. This organizational construct supports management and measurement by supply chain across geographic locations within DLA.

The table below reflects which Supply Chains will have detachments and where they will be located.

Supply Chain	Primary Location	Detachment Locations
Aviation	Richmond	Columbus
		Philadelphia
Land	Columbus	Richmond
		Philadelphia
Maritime	Columbus	Richmond
		Philadelphia
Construction & Equipment	Philadelphia	None, pending reassignment
		of some items currently
		managed by Columbus and
		Richmond
Clothing & Textiles	Philadelphia	None
Medical	Philadelphia	None
Subsistence	Philadelphia	None

## COMMAND AND CONTROL OF DETACHMENTS

Command and Control for the Detachments organizations consist of Local Care and Feeding Coordination and Day-to-Day Operational Guidance.

## LAND AND MARITIME DETACHMENTS IN PHILADELPHIA (DSCP-NL)

## MISSION:

Acts as principal advisor and assistant to the Commander in directing the accomplishment of mission responsibilities to provide supply support of authorized activities in the areas of materiel management of assigned items and stock control; provides contracting and production support for all supplies and services assigned to the DSC for integrated material management; provides technical support of acquisition; provides quality assurance requirements and performs the full range (cradle to grave) of identified functions for assigned items. Develops and implements policies and objectives relating to mobilization readiness exercise planning. Manages and implements supplier relationships and coordinates the efforts of DLA, the military services, and other DoD elements. Conducts data analysis and requirements planning for contracting initiatives. Develops customer support strategies, which are implemented through appropriate vehicles, such as Corporate Contracts, Virtual Prime Vendors, Strategic Material Sourcing, and Strategic Supplier Alliances. Participates with other offices in the identification and implementation of acquisition and electronic commerce initiatives to improve customer services. Center focal point for procurement strategic planning. Directs activities of Integrated Supplier Teams in order to insure customer support in a cost effective manner in accordance with applicable laws and regulations.

## **FUNCTIONS:**

- 1. Review forecasts of requirements and apply intensive management to selected items. Develop appropriate supply plan to meet demands.
- 2. Direct stock replenishment action.
- 3. In conjunction with the SMSG, identify potential candidate items for long-term contracting and family grouping. Discuss such groupings with industry customers, and within the team, developing an appropriate strategy to maximize customer support at the least cost
- 4. Conduct periodic reviews of supply management data to control and improve the supply position.
- 5. Participate in and/or initiate actions relating to cataloging, standardization, simplification, item management, classification, standard pricing, reduced price sales, and related programs.
- 6. Work with Resolution Specialist for processing RODs.
- 7. Recommend termination of existing procurement actions when warranted.
- 8. Solicit bids, proposals, and quotations.
- 9. Evaluate bids, proposals, and quotations and determine responsibility of prospective contractors.
- 10. Conduct negotiations on price, type of contract, and other contractual provisions.
- 11. Award contracts, exercise options, and place purchase and delivery orders.
- 12. Perform contract management actions as noted below and as otherwise provided in the DAR, FAR, and implementing guidance.
- 13. Issue contract modifications
- 14. Develop, establish, and maintain the Material Master, Document Management System, and Quality Module that identifies technical requirements for items to be procured.

- 15. Provide technical/engineering determinations on the adequacy of specifications, purchase descriptions, standards, drawings, and other documents containing technical requirements for contracting.
- 16. Develop/determine and tailor contract quality assurance provisions to meet the needs of each contract
- 17. Identify the population of DLA-managed items that are of strategic importance to DLA and its war fighter customers.
- 18. Perform all product, customer, and supplier analysis to develop recommended sourcing strategies for NSNs (includes all market research and analysis.)
- 19. Create PR for LTCs for NSNs that cross Supply Chains/ISTs (SMSG LTCs)
- 20. Evaluate (manual) SMSG LTC
- 21. Award SMSG LTC
- 22. Monitor supplier performance against SMSG LTC
- 23. Monitor performance against recommended sourcing strategies
- 24. Conducts Supplier Relationship Management (SRM). The SRM function plans, develops, and monitors supplier business and working relationships, key performance indicators, strategic alliances and collaborative partnerships of major corporate entities (original equipment manufacturers and other defense contractors).
- 25. Identify and analyze gaps between materiel requirements and industry capacity to satisfy those requirements.
- 26. Resolve supply support discrepancies.
- 27. Budget, obtain, allocate, and monitor resources.
- 28. Identify, develop, and analyze KPIs.
- 29. Develops criteria and specifications and to provide support to contracting and quality activities pertaining to technical preservation, packing, and marking of all assigned commodities.
- 30. Incorporates surge option clauses into all contracts to ensure readiness.
- 31. Plans with Industry to ensure capability exists to meet contingency/readiness requirements.

# LAND DETACHMENT IPT (DSCP-NLI) AND MARITIME DETACHMENT IPT (DSCP-NLJ)

#### MISSION:

Detachment Item Planning Teams (IPTs) report to the appropriate supply chain detachment at their geographic site and are responsible for item-level planning (aggregated demand forecasting units, or DFUs) and other designated planning for all assigned Item Planning Teams (IPTs).

# **FUNCTIONS:**

- 1. Creates historical-based demand plans.
- 2. Analyzes and adjust historical demand used for statistical forecasting.
- 3. Conducts and participates in demand/supply alignment meetings.
- 4. Executes systems activities related to demand planning.
- 5. Considers process influences (order fulfillment and procurement) on the demand plan.

- 6. Maintains liaison with applicable customer cells across the enterprise as requested to ensure item-level planning status for customers is communicated as needed to support customer inquiries and weapons systems.
- 7. Exercises operational control and guidance for detachments located at other geographic sites.

MARITIME DIVISION (DSCP-NLM)
SEA HARDWARE IST (DSCP-NLMA)
PACKING GASKETS O-RING SUPPORT I IST (DSCP-NLMB)
PACKING GASKETS O-RING SUPPORT II IST (DSCP-NLMC)
LAND DIVISION (DSCP-NLL)
DIVERSIFIED HARDWARE I IST (DSCP-NLLA)
DIVERSIFIED HARDWARE II IST (DSCP-NLLB)
DIVERSIFIED HARDWARE III IST (DSCP-NLLC)

Manages the IST's mission to provide operational control and support to the director to accomplish responsibilities for supply planning, pre-award contracting, and technical/quality assurance for all assigned items. ISTs will perform the following BSM functions:

- 1. Supply Planning
- 2. Acquisition (Procurement)
- 3. Tech/Quality

# **Supply Planning**

Personnel within the IST who are responsible for supply planning will perform the following functions on assigned Federal Supply Classes, and on Weapons Integrated Materiel Management (WIMM) NSNs:

- 1. Review, approve, or recomputed, as necessary, forecasts of requirements and apply intensive management to selected items. Develop appropriate supply plan to meet demands.
- 2. Direct stock replenishment action.
- Execute the War Reserve program for assigned items, including review and validation of
  military service item selection and requirements submission; maintain updated item
  management data; analyze War Reserve acquisition objectives; and control War Reserve
  assets.
- 4. Authorize local purchase actions.
- 5. Assure sound investment of stock fund monies and provide financial management data.
- 6. Coordinate unusual storage matters with distribution activities.
- 7. Issue disposition instructions for excess stock fund materiel.
- 8. Approve return of customer excesses or authorize disposal.
- 9. Direct recoupment of materiel from property disposal.
- 10. Authorize loans of stock fund materiel, including GFM, to contractors.
- 11. Determine need and direct repair, rebuild, or modification of assigned items.
- 12. Conduct periodic reviews of supply management data to control and improve the supply position.

- 13. Participate in and/or initiate actions relating to cataloging, standardization, simplification, item management, classification, standard pricing, reduced price sales, and related programs.
- 14. Work with Resolution Specialist for processing RODs.
- 15. Recommend termination of existing procurement actions when warranted.
- 16. Expedite stock buys when actual or potential backorders exist. .
- 17. Perform inventory accounting functions related to assigned items.
- 18. Process capitalization and decapitalization actions.
- 19. Resolve discrepancies resulting from distribution activity reports.
- 20. Investigate inventory discrepancies, initiate Letters of Investigation, and Reports of Survey.
- 21. Maintain inventory and accounting records for materiel on loan, shelf-life testing, and process related supply documentation.
- 22. Generate Materiel Release Orders for shipments of test samples to labs for shelf-life maintenance, returns to vendor, and project orders.
- 23. Process Materiel Return Program inquiries/messages.
- 24. In conjunction with the SMSG, identify potential candidate items for long-term contracting and family grouping. Discuss such groupings with industry customers, and within the team, developing an appropriate strategy to maximize customer support at the least cost.

# Procurement (Acquisition)

Personnel within the IST who are responsible for acquisition will perform the following functions on assigned items:

- 1. Participate in acquisition planning.
- 2. Working with SMSG, identify potential candidate items for long-term contracting and family grouping. Discuss such groupings with industry customers, and within the team, develop an appropriate strategy to maximize customer support at the least cost.
- 3. Evaluate contracting packages in order to identify and coordinate resolution of deficiencies.
- 4. Determine method of contracting and appropriate contract clauses.
- 5. Determine range of competition to be solicited.
- 6. Implement the Small Business and Disadvantaged Business Utilization Programs.
- 7. Solicit bids, proposals, and quotations.
- 8. Evaluate bids, proposals, and quotations and determine responsibility of prospective contractors.
- 9. Conduct negotiations on price, type of contract, and other contractual provisions.
- 10. Obtain required contract approvals and clearances.
- 11. Provide contractually for progress, advance, and other financial arrangements to contracts.
- 12. Provide contractually for performance bonds, as appropriate.
- 13. Award contracts, exercise options, and place purchase and delivery orders.
- 14. Issue contract modifications.
- 15. Periodically screen and purify bidders' lists to assure effectiveness and economy in coordination with the Shared Services Organization Units.
- 16. Implement the Automated Best Value Model evaluation in making award decisions.

# Tech/Quality

Personnel within the IST who are responsible for tech/quality will perform the following functions on assigned items:

- 1. Develop/determine and tailor contract quality assurance provisions to meet the needs of each contract as follows:
  - a. Develop inspections, tests, and appropriate sampling plans which the contractor must perform to demonstrate compliance with technical requirements, including packaging, when such inspections, tests, and sampling plans are not provided by the military services. Collaborate with other ICP elements and military services, as necessary.
  - b. Determine the appropriate type of contract quality requirement the contractor must establish and implement.
  - c. Determine place of inspection and acceptance where the government reserves the right to perform contract quality assurance actions.
  - d. Determine shelf-life requirements for inclusion in contracts.
  - e. Establish bid sample requirements in contracts. Technically evaluate sample and furnish recommendations for approval/disapproval to contracting officers.
- 2. Determine need for quality assurance portion of pre-award surveys and evaluate subsequent reports.
- 3. Prepare and issue Quality Assurance Letters of Instruction to inspection activities/depots on contract quality requirements.
- 4. Perform Quality Systems Management Visits to evaluate the adequacy of technical requirements, product conformance, to provide technical guidance and resolve quality problems.
- 5. Evaluate requests for waivers and deviations, coordinate position with the military services as appropriate, and recommend approval/disapproval to contracting officers.
- 6. Investigate, resolve, take corrective action, and respond to customer/depot complaints which report product or packaging quality deficiencies. This function can also reside in the Supplier Support Division as a shared service.
- 7. Establish, maintain, and use quality history data by item, contractor, and specification.
- 8. Identify and/or resolve QA problems with the contract technical data package (e.g., Section 4 of specifications, drawings, and other technical data).
- 9. Identify need for laboratory testing (e.g., support of customer complaint resolution) and request such testing. This function can also be performed as a shared service in the Supplier Support Division.
- 10. Evaluate inspection and test results/reports for compliance with specified requirements, and recommend approval/disapproval to contracting officers. This function can also be performed as a shared service in the Supplier Support Division.
- 11. Participate, as requested, in pre-award surveys for technical packaging support.
- 12. Provide technical/engineering assistance to branches which perform item identification in the performance of item entry control functions.
- 13. Provide technical/engineering determinations on the adequacy of specifications, purchase descriptions, standards, drawings, and other documents containing technical requirements for contracting.

- 14. Provide technical/engineering determinations on bids for alternate items and acceptability of "or equal" solicitations, sole source, and deviations and waivers to specifications; coordinate in-house determinations with using activities and/or assigned military engineering support activity.
- 15. Determine necessity for and obtain military services' authorization for the preparation of engineering drawings. Request military services' development of engineering drawings.
- 16. Provide technical/engineering recommendations on industrial mobilization, pre-award, and other planning surveys.
- 17. Determine interchangeability and substitutability of items in support of the directorate.
- 18. Provide technical advice for the determination of shelf life, test, and item recoverability requirements.
- 19. Make recommendations to the military services for changes to item characteristics, engineering effort to resolve item-related problems, and resolution of engineering support problems.
- 20. Develop, establish, and maintain the Material Master, Document Management System, and Quality Module that identifies technical requirements for items to be procured.
- 21. Provide technical support for provisioning as required by Provisioning Control Activity.
- 22. Provide technical assistance to the resident Small Business Administration Procurement Center Representative in accordance with the Defense Federal Acquisition Regulation.
- 23. Obtain management data for submission with new item identifications.
- 24. Identify potential candidate items for long-term contracting and family grouping. Discuss such groupings with industry customers, and within the team, developing an appropriate strategy to maximize customer support at the least cost.

STRATEGIC MATERIAL SOURCING GROUP (SMSG) DIV (DSCP-NLG) MARITIME BRANCH (DSCP-NLGM) LAND BRANCH (DSCP-NLGL)

## MISSION:

Strategic Material Sourcing Groups (SMSGs) are the principal organizations within DLA for developing Supply Chain execution strategy. The primary purpose of the SMSG is to develop and execute optimal sourcing strategies and approaches. SMSGs perform product, customer, and supplier analysis to develop recommended sourcing strategies for NSNs.

## **FUNCTIONS:**

- 1. Participate in acquisition planning for complex multi NSN long term procurements.
- 2. Identifies potential candidate items for long-term contracting and family grouping. Discuss such groupings with industry customers, and within the team, develop an appropriate strategy to maximize customer support at the least cost.
- 3. Evaluate contracting packages in order to identify and coordinate resolution of deficiencies.
- 4. Determine method of contracting and appropriate contract clauses.
- 5. Determine range of competition to be solicited.

- 6. Implement the Small Business and Disadvantaged Business Utilization Programs.
- 7. Solicit bids, proposals, and quotations.
- 8. Evaluate bids, proposals, and quotations and determine responsibility of prospective contractors.
- 9. Conduct negotiations on price, type of contract, and other contractual provisions.
- 10. Obtain required contract approvals and clearances.
- 11. Provide contractually for progress, advance, and other financial arrangements to contracts.
- 12. Provide contractually for performance bonds, as appropriate.
- 13. Award contracts, exercise options, and place purchase and delivery orders.
- 14. Issue contract modifications.
- 15. Periodically screen and purify bidders' lists to assure effectiveness and economy in coordination with the Shared Services Organization Units.
- 16. Implement the Automated Best Value Model evaluation in making award decisions.
- 17. Assume Procuring Contracting Officer (PCO) functions immediately after award has been issued and respond as PCO to all inquiries from contractors, CAS elements, and requisitioning activities.
- 18. Perform contract management actions as noted below and as otherwise provided in the DAR, FAR, and implementing guidance.
- 19. Administer contractor claims and waivers and resolve contract disputes. In the role of PCO, attend Armed Services Board of Contract Review hearings or other administrative/judicial forums on contract disputes.
- 20. Review and approve changes to contracts. Issue contract and purchase order modifications, change orders, supplemental agreements, and shipment diversions. (Small Business/Labor Surplus Area Set-Asides and Option exercises and contract modifications affecting new acquisition will be issued by the contracting areas.)
- 21. Handle processing of performance bonds.
- 22. Process progress and advance payments, guaranteed loans, and other financial arrangements. Negotiate for and prepare modifications of contracts to provide above financial arrangements by supplemental agreement when required.
- 23. Evaluate and approve subcontractors for existing contracts as required.
- 24. Issue show cause letters, cure notices, and terminations for convenience/cause.
- 25. Obtain contract performance data; monitor, process, and expedite contracts, delivery and purchase orders; develop contract status information. Respond to inquiries by requisitioning activities relative to status of contract actions.
- 26. Receive, process, and file all completed contractual documents and related correspondence; maintain all contract folders, contractor suspense, and locator files; and process contract files for retirement.
- 27. Maintain liaison with field contract administration and production elements.
- 28. Initiate and process to conclusion necessary warranty actions, as appropriate.
- 29. Coordinate management actions with field contract administration organizations when delegations exist.
- 30. Participate in conferences and seminars with higher echelon/professional/educational organizations, field contract administration offices and with customers to enhance mission effectiveness.

SUPPLIER SUPPORT DIVISION (DSCP-NLS)
AUTOMATED EVALUATION & EMERGENCY BUY BRANCH (DSCP-NLSC)
CONTRACT SUPPORT BRANCH (DSCP-NLSD)
ENGINEERING SUPPORT BRANCH (DSCP-NLSA)

## MISSION:

Provides office support and accomplishes responsibilities for contracting planning and purchasing and contract administration for all items assigned to Procurement Automated Contract Evaluation (PACE) for legacy and BSM, Special Purchases (SPUR), Organic Manufacturing (Legacy only); performs the duties and monitors Fraud Waste and Abuse (FWA); implements full range of contracting programs in support of Small Business; maintains central file system for contract files; Performs centralized and specialized support services; provides operational control and support to accomplish stock control and accountability of assigned items; develops criteria and specifications and provides support to contracting and quality activities pertaining to technical preservation, packing, and marking of all DSCR commodities; acts as the center focal point for expediting emergency buys and critical requirements

# RESOLUTION BRANCH (DSCP-NLSB)

- 1. Research problems related to supply planning, and make recommendations to supply planners for adjustments.
- 2. Resolve supply support discrepancies.
- 3. Coordinate with Defense Distribution Center (DDC) depots and purchasing specialists to resolve supply discrepancies.
- 4. Coordinate with product specialists on quality discrepancies.
- 5. Coordinate with transportation management specialists on transportation discrepancies.
- 6. Coordinate with business analysts and financial supplier liaisons to resolve financial discrepancies. Financial supplier liaison is the DLA coordination point with DFAS on accounts payable discrepancies.
- 7. Coordinate with supply planners to resolve inventory discrepancies.
- 8. Coordinate credits and returns of items with Contract Administrative Services (CAS).
- 9. Work reports of discrepancies on items pertaining to assembly builds and processes same on a selective basis

## POST AWARD BRANCH (DSCP-NLSE)

- 1. (Acts as focal point for post award. Acts as coordinator on post award matters regarding expenditure violations and Unliquidated Obligations.
- 2. Coordinate credits and returns of items with Contract Administrative Services (CAS).
- 3. Analyze financial data to ensure requirements are funded.